Toyo Aluminium K.K.





Toyal Group Corporate Guide 2024





Join Together to Shape the Future

Management Mission Philosophy

Establishing New Social Norms

"Materials × Technology × Service" to Add Value to Anything from Personal Space through Outer Space

Vision

A Globally Acclaimed Company Employees Feel Proud of

One of a Kind

Leveraging Open Innovation to Create Products/Services that Surpass **Customer Expectations**

Collective Genius

Each and Every Employee Displays Their Merits with Verve to Create Value as a

Value

Making Work Fun

Let Us All Derive Joy from What We're Doing! **Everyone is Encouraged to Try New Things**

Integrity and Sincerity

Applying Ourselves Diligently in All We Do—Creating the Toyal Brand Anew

Together with Customers

Mapping out Solutions with Everyone Considering What is Best for Customers

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The registered trademark symbol (® mark) means a registered trademark in Japan.



Message from the President

We aim to provide products and services that always inspire customers, prove useful for society, and are environmentally friendly.

Since our company's founding 90 years ago, we at the Toyal Group have sought out the potential of functional and design applications for aluminium. We have contributed to society through the development of a wide range of environmentally friendly products that are beneficial to society, from aluminium foil used as packaging material for food, medical products, and electronic components as well as powder and paste products used as paint pigments and high-performance material, to daily essentials and photovoltaic components.

In the course of our journey, the Toyal Group has gone beyond aluminium to develop eco-friendly products such as molded pulp containers, and in addition to raw materials, we have expanded from processed products to service offerings, growing into a manufacturer that has expanded our business not only in Japan, but globally in Europe, the US, China, and several Asian countries.

Additionally, in our sustainability initiatives, we are engaging in co-creation with society and our customers. This co-creation includes the development and sales of products that can

contribute to SDGs using our proprietary core technology, the reduction of CO₂ emissions in our business activities, and measures as well as environmental improvements that will allow human resources from diverse backgrounds to work together and reach their full potential.

With the idea that "the future is the product of dreams (what we want to be) x development capabilities x design," we will set a date for our dreams and then engage in business activities. From now on, we will use the development capabilities that make use of our proprietary core technology as a source of growth, and under our course of action of "Join Together to Shape the Future," we will respond to the demands of our customers and contribute to the development of a new society.

*The Toyal Group considers its employees to be valuable resources. Therefore, they are described as "human resources."

Sincerely.

President and Representative Director

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Sustainability

Contributing to the realization of a sustainable society through the realization of "Joining Together to Shape the Future" is the Toyal Group's sustainability management.

We contribute to society through our business activities and create the future with our own hands.

We will celebrate our 100th anniversary in 2031, and we will continue to think seriously about what we can do and take action to ensure that we can endure until our 150th and 200th anniversaries.

Aiming to realize a sustainable society, we will steadily promote sustainable management by integrating sustainability and management.



Toyal Group Sustainability Vision and Materiality

The Toyal Group is considering a growth strategy toward our 100th anniversary in 2031. The growth strategy consists not only of a financial strategy but also of non-financial strategies such as for the environment, society, and governance. To this end, we have formulated the Toyal Group Sustainability Vision for 2031. We have also identified five key materialities as CSR issues for the Toyal

Toyal Group Sustainability Vision: "TOYAL 2031 - Toward Our 100th Anniversary"

We will continue to broadly pursue new possibilities in aluminium and create innovations that support people's lives.









advantages of our materials.

We will contribute to

energy by utilizing the

the spread of clean

properties and



We will reduce CO₂ emissions from business activities by 40% (compared to fiscal 2013).



We will collaborate with various stakeholders to build recycling systems through product life cycles.





smart factories and smart offices that enable diverse human capital to be active and vital.







Five key CSR issues (materialities)

Becoming a Signatory to the UN Global Compact

The Toyal Group signed the United Nations Global Compact, which advocates a worldwide framework with the aim of sustainable growth, in April 2018. Pursuant to the Ten Principles of the UN Global Compact on human rights, labour, environment, and anti-corruption, we will contribute to the creation of a sustainable society by actively promoting responsible management as a global company and cross-Group sustainability activities.

The Ten Principles in the four areas of the UN Global Compact



Principle 1: Businesses should support and respect the protection of internationally proclaimed human rights; and

Principle 2: make sure that they are not complicit in human rights abuses.



Principle 7: Businesses should support a precautionary approach to environmental challenges;

Principle 8: undertake initiatives to promote greate

Principle 9: encourage the development and diffusion of environmentally friendly technologies.



Principle 3: Businesses should uphold the freedom of association and the effective recognition of the right to collective bargaining

Principle 4: the elimination of all forms of forced and compulsory labour;

Principle 5: the effective abolition of child labour; and Principle 6: the elimination of discrimination in respect of employment and occupation



Principle 10: Businesses should work against corruption in all its forms, including extortion and bribery.

Our Al foil & powder technology makes the future bright

Research & Development

Research and Development

We create the future with products.

Foil Technology Research Unit, Powder Technology Research Unit

Since we established the world's first general research laboratory for aluminium foil at the Yao Works in 1964, we have continued to actively advance research and development as a top manufacturer of aluminium foil, powder, and pastes.

In 2020, we set up a joint research program with Osaka University and in 2023 this was reorganized into new units (the Foil Technology Research Unit and Powder Technology Research Unit) for a research and development framework that better conforms to business areas. Our

R&D activity will create a better, more sustainable future for everyone in areas such as energy (batteries, capacitors, etc.) and electrical circuits via foil research development, and electrical components, food packaging, aesthetic pigments, and other areas through powder technologies development.



Intellectual Property Team

We protect our unique products.

Based on our business strategy, we promote three-pronged collaborative activities in sales, development, and IP. This activity helps Toyal Group to create products that contribute to making society better. Partners such as universities and national research centers are indis-

pensable for tripartite activities and it is especially important to adjust the contract between Toyal Group and partners. Our IP team contributes to executing the contracts to build alliances to promote openinnovation.



Research Planning Team

We nurture unique products.

We set R&D theme for contributing society based on backcasting approach. One of the most important tasks for bright future is to sustain environment, so we will add new environmental business work. To promote R&D activities more effectively, we will add market & technology research to existing strategy work and R&D support work. To expand our technical area, we support building alliance with partners and participation in national projects.



We are developing next-generation technologies for 10 or 20 years into the future.

From a foundation of conventional uses and fields, our aluminium technology is showing an expansion into new business areas. Our R&D units are engaged in research activities into aluminium materials, including applications such as capacitors, lithium-ion batteries, semiconductors, powders for 3D printers and excellent cosmetics. These cutting-edge technologies will lead us to a brighter future.

For the environment and a brighter future

Fields of Business

Based on our commitment to environmental protection we hope to expand the future of aluminium to provide solutions for customers facing challenges across a wide range of business fields.



Foil **Business** We aid our customers' technological advancement by offering high-functioning and high-performance materials.

We meet directly with customers to investigate the problems they have and then develop and offer original products using our unique technologies and know-how. We also offer solutions for raw material and energy consumption reductions by using our lightweight but high-performance aluminium foil, and solutions using high-functioning and high-performance materials for future products, including products which are more environmentally friendly, such as high-performance compact capacitors and lithium-ion batteries.











With aluminium powder and its applied products, we respond to the needs of an environmentally friendly society by using composites and technology that make possible what was previously impossible for aluminium.

We aim at providing sustainable solutions to our customers by the development of unique functional or aesthetic materials for automotive, electronics, or aerospace markets, focusing on environmentally friendly technologies to reduce our product carbon foot print.



















An aluminium products company, with a global footprint and a rich history of product development and innovation continues to seek new markets for its products.

Aluminium is the most abundant metallic element in the earth's crust. Since its discovery in the mid-19th century aluminium has earned the reputation for its cost effectiveness, lightweight versatility of use and recyclability. Aluminium has the environmentally friendly characteristics of being lightweight, re-usable and returning to the soil. Toyo Aluminium has taken these characteristics even further with its composite technologies, applied technologies and other new techniques. Aluminium has the potential to achieve both environmental responsibility and progress in various fields around the world, and it is possible that it will realize technologies that have so far been impossible.





We will conduct product design with consideration for the environment and contribute to the realization of a sustainable society.

We respond to the diverse needs of consumers by supplying products for household use that make our daily lives more convenient, such as Sun Foil and other aluminium foils, cooking range panels and bento box cups. We also respond to those needs by supplying products for commercial use such as aluminium foil containers and products such as paper containers that are made by processing environmentally friendly materials.













aluminium foils, powders and pastes, and also go beyond that previous framework to create the business that will support the Toyal Group in the future. This includes products such as paint with excellent corrosion resistance, functional plastics to which a variety of functions have been added, special films that react with water to generate molecular hydrogen, and solar cell panels that are















Powder &

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Foil Business









The new functionality aluminium spreads ever wider

The range of uses increases with new application techniques and composite technologies.

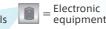




= Medicines and chemical products = Industrial and construction m



= industrial and construction materials





"Roll-to-Roll" to produce smooth and lustrous aluminium foil

LUXAL®



> Fields of application







We have succeeded in roll-to-roll production of aluminium foil with excellent smoothness and luster. Launched under the brand name, LUXAL®, this foil product is used as the base of semiconductors and optical films for its surface smoothness and as a reflective material for medical devices and electronic equipment for its high luster. More recently, we have come up with LUXAL® UV which has higher ultraviolet reflectance to meet the growing needs in recent times for disinfection and other applications.

A new material which is hygienic and has a wide range of uses TOYAL LOTUS®



> Fields of application

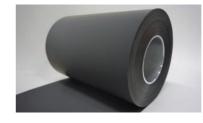






Do you find that yogurt sticks to the back of the lid when you open yogurt pots? To solve problems such as children Improving the performance of electronic devices

TOYAL-CARBO®



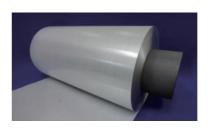
> Fields of



The aluminium foil with carbon particles without using binders performs stable low resistance as an electrode under any environment. This excellent characteristic has realized the miniaturization and improved performance for a polymer capacitor. There are also high expectations that the new product will be applied for lithium-ion batteries.

Contributing to the realization of new energy devices

TOYAL PASS®



> Fields of applicatio



This is a functional material of aluminium foil with high population density of holes of 1 micron or less in diameter. It is employed as a collector of the positive electrode for a lithium-ion capacitor. The new interesting energy device is widely applied for automotive

Realizing ultra-high capacitance and high reliability capacitors

TOYAL-TITAN®

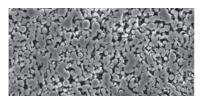


> Fields of application

This is a composite material developed by applying the technology for TOYAL-CARBO®, but with nano-particles of titanium oxide fixed instead of the carbon particles. The product shows ultra-high capacitance and high water resistance and can be used as a cathode to contribute to higher capacity and higher reliability on polymer capacitors and aluminium electrolytic capacitors.

Compound electrode using aluminium powder and foil

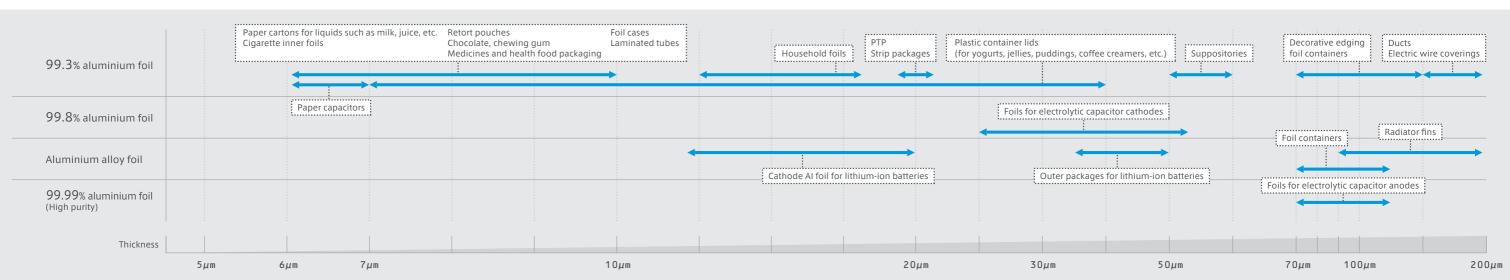
Powder laminated foil





A compound electrode is developed by sintering aluminium powder and aluminium foil, performing a larger surface area than the current etched foil. The population density of the aluminium powder is to control the porosity depended on the application. Furthermore, the binding strength between the powder and the foil is tough enough in various fields. By selecting the coating method, it is also possible to set profiles that have stripes or some other design.

licking it off and therefore having bad manners, or it making the eater's hands dirty, we developed a ground-breaking water-repellant packaging material with a fractale structure, taking hints from the water-repellant quality of lotus leaves. We are now promoting an expansion of its use from and back-up power supplies. foodstuffs to additional applications in pharmaceutical packaging and industrial materials.



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Long-term preservation of quality TOYAL DRY™



> Fields of application







When using this packaging, the moisture inside the package is absorbed by the hygroscopic film and the aluminium foil acts as a barrier to the moisture outside the package, to prevent it from entering. The water that has been absorbed is not released. It is also possible to prevent excessive drying of the contents. It is ideal for use as a packaging material when it is necessary to prevent quality deterioration due to moisture and to maintain quality over a long period of time.

A ground-breaking covering that prevents trouble

Child Proof™



> Fields of application





This is the child-resistant, senior-friendly blister packaging that uses a protection film layer. It is possible to control the peel strength freely by devising the peeling pattern. Varieties available include the pre-perforated type, on which the package is separated along the slit lines and then the grip tab appears, and the pull-tab type, which functions to prevent tampering and tearing during transportation and displaying for sale.

Foil materials which increase design possibilities

READ-MAX®



> Fields of application





This is a breakthrough in PTP (Press Through Package) aluminium foil because the bar-code can be read without any white-coloring, which was previously essential. This means that there is no need to greatly change the product's previous design images, and it is also possible to differentiate using coloring.

A superior response to needs for high moisture-proofing in PTP

AL-PRESS®



> Fields of application





These are perfect blister packs with both the top and bottom made of aluminium foils, which respond to the need for high moisture-proofing PTP. As an aluminium packaging material it has excellent formability, stability and sealing properties, and has shown outstanding results.

Circuit security measures and miniaturization

Etching circuit foil



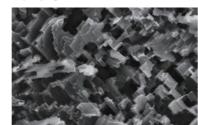






We have developed antenna circuits for high-security applications by using a high adhesiveness to the card substrate which makes it difficult to remove the antenna and chip without damaging them. We also have circuits that contribute to forgery prevention and circuits that make it possible to mount compact chips. This technology is ideal for cards that require high levels of security, for example, e-passports and credit cards.

Aluminium foil with surface roughening Ranafoil™-E



> Fields of application





This is an aluminium foil that has been given a rougher surface through our original chemical processing. The anchoring effect obtained by expanding the specific surface area of the aluminium foil surface makes it possible to strengthen the adhesion with resins such as bonding agents, pressure-sensitive adhesives and binders. It can be used in a wide range of sectors where the adhesion to the aluminium foil surface is demanded. This includes for the current collectors for secondary batteries and electric double-layer capacitors, for electronic circuit boards and other electronics parts, and for the bonding and coating processing on industrial materials and construction materials

Household & Packaging Business











Always Right There in Your Everyday Life

We will continue to be a brand supported by customers, based on thorough customer orientation and product proposals that create new markets.

Environmentally friendly paper food containers

Heat-resistant paper containers



These can be used over a wide range of temperatures, from freezing to microwave and oven heating. The containers can be printed to match food or shop designs. The paper used is certified as coming from responsibly managed forests, and the heat-resistant resin on the inner surface is sourced from biomass plastic

Japan's first* aluminium foil using green aluminium

Sunfoil® 7 m



Sunfoil®, which celebrated its 60th anniversary in 2023, has begun using green aluminium, contributing to CO2 reduction, and has also updated its package design. Under the brand concept of "Creating Fun, Wrapping in Smiles™", Sunfoil® will continue to be an indispensable and comfortably usable aluminium foil brand, anytime and anywhere in our lives.

*According to our own research (in September 2023) into the use of green aluminium in household-use aluminium foil

Aluminium foil that prevents food sticking

KUTTSUKANAI FOIL



The noticeability of the embossing was greatly increased from the conventional processing, so there is no longer mistaken use of the front and rear surfaces. It is also a product produced with quality as the priority, with printing and silicone processing conducted at the Chigasaki

Paper containers with full curled edges FC-Ware™



These can be used over a wide range of temperatures, from freezing to microwave and oven heating. Our advanced forming technologies allow us to create containers that look like normal dishes, and we are also proud of the shape retention curling processing enables. Adding a design via printing further enhances the design aesthetics. The paper used is certified as coming from responsibly managed forests.

Easy to attach like a sticker and keep vents clean Easy stick-on filters



The easy stick-on filter series, Filtan™ can be attached as simply as a sticker and are used to prevent staining for ventilation fans in kitchens, toilets, bathrooms, and elsewhere. In houses with a 24-hour ventilation system, the fans through which the air circulates normally face buildups of dust and dirt. For those wishing for a cleaner way of life for their devices and their air, we offer this product to stop your ventilation fans from getting dirty in the first place.

The optimal size for creating partitions in bento boxes NONBIRI PANDA - 8 designs, Size 6, 24 pieces



These are bento box partitions with a cute design of a relaxed panda. There are eight different designs in one package to increase the enjoyment of preparing bento boxes. The relaxed messages are very soothing.

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Powder & Paste Business













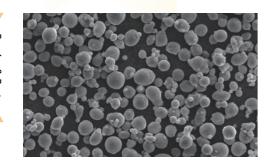




Become more environmentally friendly and contribute to society

We support a wide range of solutions with extraordinary aluminium technologies.

Our Powder and Paste Products



We work with, and utilize the characteristics of, three varieties of aluminium powder: pure aluminium powder, aluminium alloy powder, and aluminium nitride powder.



Aluminium paste is made up of pure aluminium powder, thinly stretched out into flakes, and is used as an aesthetic, functional metallic pigment that can be used to reflect light or heat. Aluminium pastes are used for applications such as paints, printing, and plastic molding.

Coatings

Gentle on the environment ALPASTE® surface treatment for waterborne paints



Water-based paints are friendlier to the environment. We have developed various surface treatment techniques to control gas generation in the water-based paints. The EMERAL® series are coated with silica on aluminium flake surfaces. The dense, transparent layer of silica prevents hydrogen gas generation when reacting with water, and maintains the brightness.

High chemical resistance Resin coated ALPASTE®



Each aluminium flake is coated with cross-linked acrylic resin. The FZ Series achieves high chemical resistance, good adhesion, and dielectric property against high voltages. The Barrier Plas® series is the type of products which have additional function to FZ Series, such as preventing loosing brightness and hiding power by dense coating of resin. Top coating process can be omitted by using this product which helps cost reduction.

General Printing Inks

Aluminium pigments for printing TD Series



TD Series is the aluminium paste which contain envirnmentally friendly and suitable for printing property solvent such as propyl acetate instead of mineral spirit. It prevents residual odor of printed matters and suitable for luxury food packages.

Digital Printing Inks

Aluminium pigments suitable for digital printing MIJ-406PMA and others



Metallic pigments suitable for digital printing, such as inkjets and toners. They can express special tones effects like silver and gold which were not possible to get by 4 CMYK colors. We can meet requirements for "on-demand" digital printing with our reliable technology.

Special Effects

Chromatic aluminium pigments Colored Aluminium Effect Pigment FRIEND COLOR®



FRIEND COLOR® achieves colored metallics by putting colored pigment on the surface of aluminium flakes by resin coated technology. It can get saturated metallic effect by itself instead of multi-layer coating. It helps environmental friendliness and cost reduction. For waterborne application, we can provide a silica-coated type.

Vacuum metallized aluminium pigments TOYALSHINE®, EMERALSHINE®



Aluminium slurry made from extremely thin aluminium flakes by vacuum metallization. A mirror effect can be achieved in painting and printing applications. The appearance can be adjusted depending on the thickness of the aluminium flakes. Waterborne type is also available.

Structural colored aluminium pigments **CHROMASHINE®**





A new metallic pigment that develops structual colors by utilizing the interference of light by multiple layers on the surface of aluminium flakes. Several unique colors can be achieved by controlling the thickness of the surface layer. Highly chromatic metallic colors that appear different depending on the viewing angle can be achieved in painting, printing, and plastic molding applications.

Silver-coated glass flakes **METASHINE®**



With METASHINE[®], we have coated the outermost layer of this silver-coated, glass-flake material with a dense layer of silica. It is suitable for waterborne paints with characteristic strong metallic effect, excellent adhesion and good weatherbility resistance as a coating film. *"METASHINE" is a registered trademark of Nippon Sheet Glass Co., Ltd.

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Attractive metallic pigments for cosmetic application for make-up (such as eyeshadow, mascara, eyeliner, and nail polish) or foundation. This series contains aluminium flakes that excel at producing color (while remaining concealed). Including the standard silver, colors such as blue, green, orange, gold, and rose gold are available.

Powder Coatings

Aluminium pigments for powder coatings **PC** Series



Metallic pigments for solvent-free environmentally friendly powder coatings. This product is powder form of regin coated alminium paste. Excellent dielectric property against high voltages, chemical resistance by thick acrylic coating film on aluminium flakes. Various particle sizes are available depend on the required color effect.

Coloring Plastics

Metallic-effect pellets **METAX®**



METAX® is a pelletized product mixed with resin. It was developed for resin molding applications and has succeeded in reducing weld lines. This material is environmentally friendly and suitable for reducing costs. In addition, it is possible to produce a unique metallic texture by adjusting the surface roughness of the mold.

Conductive Materials

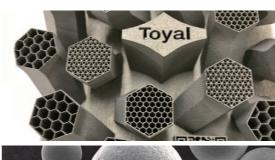
Fillers suitable for conductive inks and adhesives TOYAL TecFiller® TFMSeries

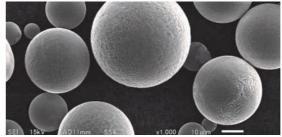


A conductive material with silver plating applied to the core materials of silica and copper. By reducing the amount of silver used, we have achieved cost reductions. In particular, TFM-S02P and S05P, which use silica as a core material, have a significantly smaller specific gravity, enable a more than 80% cost reduction compared to silver itself.

Functional Materials

Aluminium alloy powders for additive manufacturing **SPHERALLOY®**



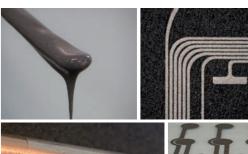


Metal additive manufacturing is making remarkable progress in the industry. We supply high sphericity aluminium alloy powders with spherical grains to ensure suitable particle size distributions for 3D printing. In addition to TCFE1Z, Scalmalloy®, and others in the SPHERALLOY® series standard product lineup, we can atomize original and customized alloy powders based on customer request.

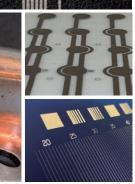
*"Scalmalloy" is a registered trademark of APWORKS GmbH in Japan and other countries.

Functional inks Toyal Hyper Braze®







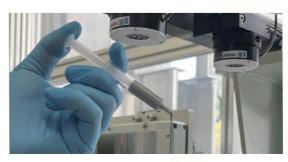


Our profound knowledge of mixing metal powders with organic binders and solvents to produce ink enables us to offer inks for a wide range of applications. Toyal Hyper Braze® is one of our special functional inks and has good brazeability.

Other functional inks with excellent screen printability are used in circuits and electrode materials and are highly evaluated by our customers.

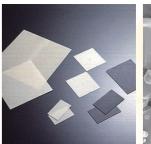
Heat Dissipation Materials

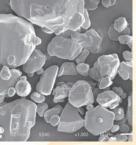
Aluminium powder for heat dissipation fillers TOYAL TecFiller® TFH Series



Aluminium is lightweight and has a high thermal conductivity over 200 W/mK. TFH series are aluminium fillers that have a spherical shape and for which the particle size distribution has been skillfully controlled. They are used as a thermal interface material (in heat dissipation sheets, heat dissipation greases, etc.) in electronic components.

Aluminium nitride powder with high thermal dissipation and insulation properties **TOYALNITE®**





Aluminium nitride is a ceramic material known for its heat-dissipating properties, and its thermal conductivity is approximately 10 times higher than for alumina. Our aluminium nitride powder for sintering applications has high purity and excellent dimensional accuracy. TFZ-S series for filler applications has a wide range of particle size distribution grades from 1–100 µm and has excellent filling properties.

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New Business 3 MONTHAIR AND MO











Efforts to create new business

We will create completely new products that go beyond the standard frameworks for an aluminium manufacturer.















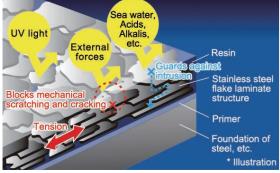
A paint containing stainless steel flakes for high-durability coating that does not require maintenance for long periods Stenshel®



> Fields of







"Stenshel® (stainless steel flake-containing paint)" is a tough hybrid paint that has excellent corrosion resistance and durability. We use original technology to process high-quality stainless steel (SUS316L) into a thickness of 0.3 μ m and then blend it with a coating resin. The formation of a coated film that has a layered structure of stainless steel flakes and resin is a barrier to the intrusion of corrosive factors and continues to protect the base material for long periods.



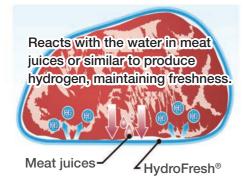
"Stenshel®" suppresses the occurrence of rusting due to sea salt particles and chemical substances over long periods. Also, the resin affinity and adherence in the layered coated film of "Stenshel®" makes it highly resistant to wear and chipping. It can be used on a wide range of applications both indoors and outdoors, including structures, industrial products, metals and many more.

Food packaging material that reacts with water to create hydrogen gas HydroFresh®





> Fields of



HydroFresh® film has a hydrogen-generating agent woven into it, so when it comes into contact with water, hydrogen is formed. The gas produced is diffused throughout the food product, which should suppress oxidization. Joint research with universities is identifying other benefits for products vacuum-packed in HydroFresh® for three weeks, for example the umami flavor of beef is increased, while tuna is less likely to undergo discoloration. We are able to develop products that meet our customers' wishes.

Composition that includes several components animals dislike

Animal Guard





Ingredients that deter wild animals are contained in resin, and as these only transpire gradually, they are not all washed away by rain or similar, which means the repellent effect is expected to continue for some time. As natural repellents and biodegradable resins are used, the product has been designed to be environmentally friendly.

The product comes in three varieties: cord, mat, and pellet. These can be used for different usage environments and applications, and show promise for solving issues such as damage to crop production by wildlife, or the risk of hitting animals on the road.

We are also creating compounds with a variety of different resins and additives.

Contains essential oils that repel insects

CB10-PE Pellets







These pellets are compounds of plastic and essential oils that repe insects. The aroma of the oils also has a soothing effect on humans. As natural ingredients are used, the pellets are extremely safe, allowing anyone to use them with peace of mind.

The pellets also allow additional processing into a variety of shapes.

Lightweight solar module for roofs with load bearing issues where installation was previously impossible



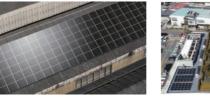








Image of installation





• Roof of factory/warehouse/building, station building, park gazebo, etc.





and warehouse roofs where installation was previously difficult due to load bearing restrictions. Our original technology also gives the module high strength and fire resistance. The Hane® Module also performs excellently in carports for charging EVs. Other applications are bicycle parking areas, promenades, bus stops, taxi ranks, in front of security guard offices, park gazebos, coin-operated car parking, automatic vending machines and a wide range of other uses.

The "Hane® Module" solar module have equivalent performance to conventional solar modules, but only half the weight of conventional ones. This makes installation possible on factory

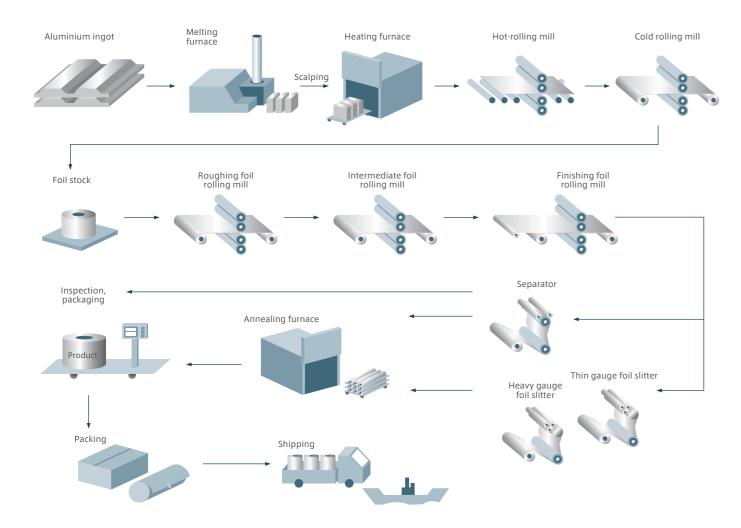
Production Process | Foil

Aluminium Manufacturing Platforms Which Fulfill Their Responsibilities

The works are very serious about fulfilling their responsibilities to society, in addition, of course, to being serious about producing superior products.

The foil business production system Foil Products

We respond to customers' requirements with the world's most advanced techniques and an integrated manufacturing system which starts from the acceptance of orders.

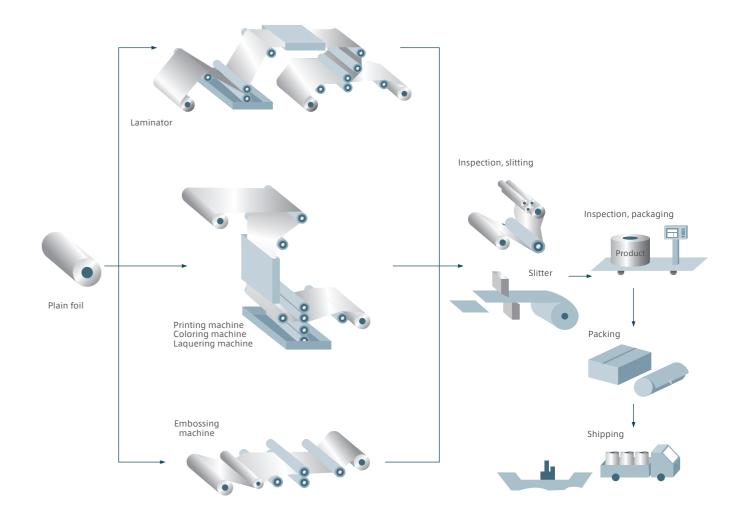




We respond to various foil production and processing requirements.

The foil business production system Converted Foil Products

The whole works is maintained at clean room standards for the production of packaging for pharmaceuticals and foodstuffs.





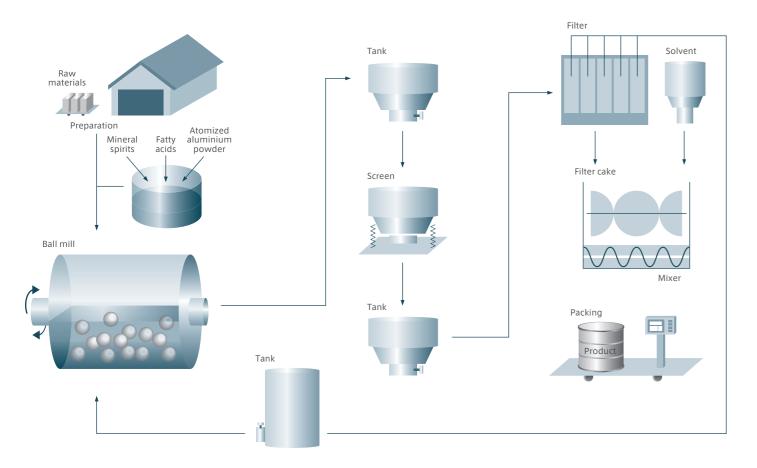
toyal | 19 toyal | 20

Responding to any requirements for powder and paste products with our high-level processing technologies.

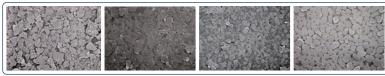
The paste business production system

Pastes

A specialized works for aluminium pastes which is one of the biggest in the world and has the highest quality.



Photographs showing the shape of the aluminium flakes







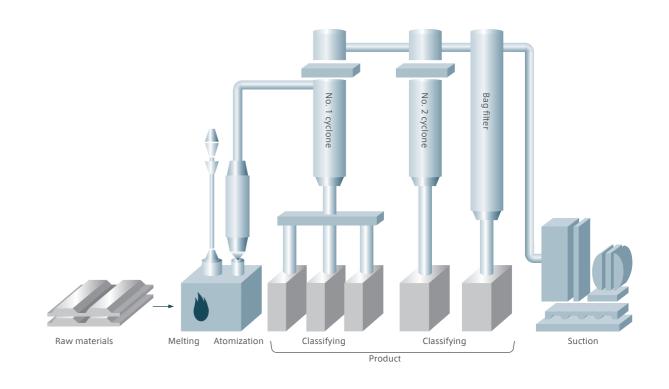


The Powder business production system

Powders

A specialist works equipped with the latest production facilities to respond to various requirements for powders.

Gas atomization process







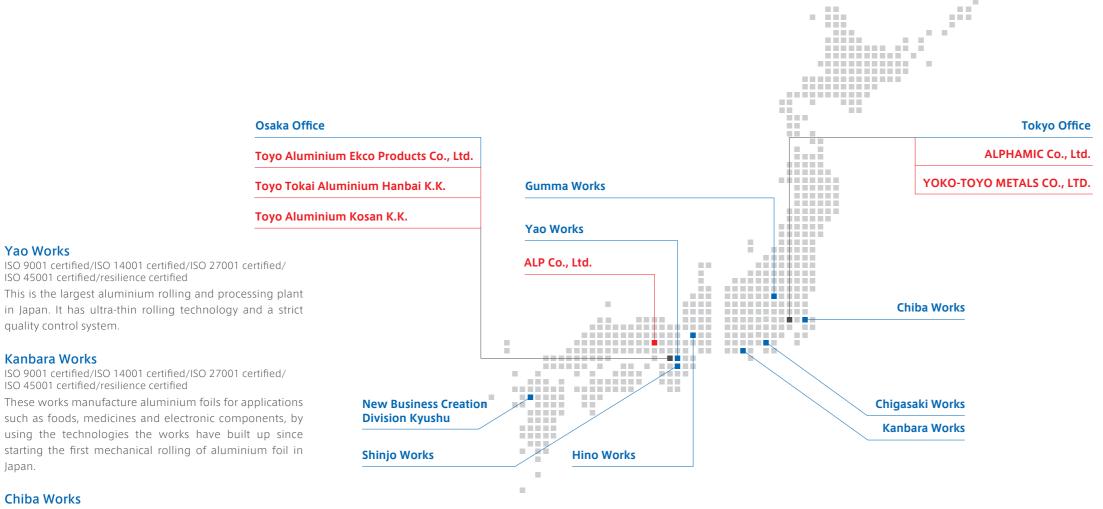
toyal|2|

The Toyo Aluminium Group - making lives richer

With a consistent philosophy, the whole Group is working together to enhance the appeal of aluminium.

The use of our aluminium products is spreading in familiar products in our society.

The role of spreading them is undertaken by each production base and the Group companies. Based on Toyo Aluminium's consistent philosophy, the companies exploit their specialties to the full, to deliver customer-oriented original products and specialist products throughout Japan.



Chiba Works

Yao Works

quality control system.

Kanbara Works

ISO 45001 certified/resilience certified

ISO 45001 certified/resilience certified

ISO 9001 certified/ISO 14001 certified/ISO 27001 certified/ ISO 45001 certified/resilience certified

These works manufacture industrial-use foil products that are gathering attention, including materials for food packaging and medicine packaging and cathode material for lithium-ion batteries.

Gumma Works

ISO 9001 certified/ISO 14001 certified/ISO 27001 certified/ ISO 45001 certified/resilience certified

These works manufacture sophisticated processed items such as pharmaceutical packaging and food packaging in an integrated production system and implement our strategy for total packaging.

Chigasaki Works

ISO 9001 certified/ISO 14001 certified/ISO 27001 certified/resilience certified/ISO 45001 self-declared

These works perform various processing on materials such as aluminium foils and films, including the printing, coloring and coating of the materials, and the etching of antenna circuits.

Shinjo Works

ISO 9001 certified/ISO 14001 certified/ISO 27001 certified/ resilience certified

These works have the largest production capacity worldwide and lead the industry as a plant dedicated to aluminium pastes with the highest possible quality.

Hino Works

ISO 9001 assessment registered/ISO 14001 assessment registered/ISO 27001 certified/resilience certified

These works manufacture high-precision aluminium powders with uniform particle sizes by using an atomization method that uses original technology.

New Business Creation Division Kyushu

This department combines the various technologies in the company and works on the creation of new business based on compounds, such as insect-proof repellents, mold prevention and medical devices.

Toyo Aluminium Ekco Products Co., Ltd.

ISO 9001 certified/ISO 14001 certified/ISO 27001 certified/ resilience certified

This company manufactures and sells familiar household products such as aluminium foil, aluminium foil containers for foods and paper packaging products.

Toyo Tokai Aluminium Hanbai K.K.

ISO 9001 certified/ISO 14001 certified/ISO 27001 certified

This is a trading company that sells commodities ranging from Toyal Group products to foods around the world.

ALP Co., Ltd.

ISO 14001 certified/resilience certified

This company has aluminium foil forming and processing technology that is top-class in the industry and produces clean kitchen products and commercial-use paper case related products.

ALPHAMIC Co., Ltd.

ISO 9001 certified

This company supplies high-quality aluminium foil and related products for household and commercial use, with unique products that brighten up kitchens.

YOKO-TOYO METALS CO., LTD.

This company conducts research and development for new products that utilize the strengths of both our "powder laminated foil" high-capacity anode foil and the technology of the Guangdong HEC Technology Holding Co., Ltd.

Toyo Aluminium Kosan K.K.

This company has received a top-class quality evaluation in Japan for its cutting of narrow aluminium foil products and also performs equipment maintenance and repair work.

toyal | 23 toval 24

An aluminium network making the world shine

Extending the business globally with a system of four key locations.

We believe that one of our missions is to contribute our world-class aluminium technology and products to industry and societies around the globe. We offer our products, and we are also strategically proceeding with technical tie-ups and sales and production base development.



To

Toyal Zhaoqing Co., Ltd.

ISO 9001 certified/ISO 14001 certified

This company is a manufacturing and sales base for aluminium pastes in the Chinese market.

Hunan NingXiang JiWeiXin Metal Powder Co., Ltd.

ISO 9001 certified/ISO 14001 certified

This company is a manufacturing and sales base for aluminium powders in the Chinese market.

Toyo Aluminium (Shanghai) Management Co., Ltd.

This company promotes the improvement of control systems and strengthening of governance functions for the Toyal Group within China.

Suzhou Toyo Aluminium Ekco Household Products Co., Ltd.

This company manufactures food containers and sells them within China and to Southeast Asia and Japan.

Toyo Aluminium Ekco Trading (Suzhou) Co., Ltd.

This is a sales base for household products such as aluminium foil, cooking sheets and cooking range panels within China

Toyo Tokai Aluminium Hanbai (Shanghai) Co., Ltd.

This is a trading company that sells a wide range of products as the Chinese subsidiary of Toyo Tokai Aluminium Hanbai K.K.

TOYAL MMP INDIA PVT. LTD.

This company is a manufacturing and sales base for aluminium pastes in India.

Svam Toyal Packaging Industries Pvt. Ltd.

ISO 9001 certified/ISO 14001 certified/ ISO 45001 certified

This company is a manufacturing and sales base that takes the top market share for pharmaceutical product packaging materials in India.

TOYAL (THAILAND) Co., Ltd.

This is a trading company that promotes the sales expansion strategy of the Toyal Group in the Southeast Asia region.

(.,

Toyo Tokai Aluminium Hanbai K.K., Singapore Branch

This company is an overseas base of Toyo Tokai Aluminium Hanbai K.K. and develops business mainly in Southeast Asia

History

The 1930s

April, 1931

Aluminium Sumitomo Limited was incorporated for the purpose of fabrication and sales of aluminium sheet and foil under the technical and capital tie-ups between Aluminium Limited (currently Alcan Aluminium Limited), Canada and Sumitomo.





First President, Shunnosuke Furuta

1954 Yao Plant

The **1950s**

April, 1950

By the dissolution of Zaibatsus, the Company was renamed to Toyo Aluminium K.K. (OLD TOYO ALUMINIUM)

January, 1955

In commemoration of its silver jubilee, the Company established The Light Metal Educational Foundation, Inc., the leading science-promoting foundation sponsored by private enterprise in Japan. The Foundation has been contributing to promote research and technology on light metals by donating educational research fund, research subsidy as well as offering scholarships to able students.

July, 1957

The Company started production of aluminium paste at the newly constructed Tatsuta Plant in Nara Pref.





New company badge (left) and new trademark (right) accompanying the company name change

The **1960s**

April, 1966

For the purpose of sales reinforcement, the Company established Piyasu Shoji K.K. (Toyo Tokai Aluminium Hanbai K.K.) as sales agent.

October, 1968

For the purpose of producing aluminium powder, Shinjo Plant (currently Shinjo Works) was constructed in Nara Pref.

September, 1969

The Company established Kanan Foil Processing K.K.

November, 1969

The Company established Toyo Ekco Co., Ltd. (currently Toyo Aluminium Ekco Products Co., Ltd.) for the purpose of production and sale of foil containers.





Shinjo Plant Executives at the time of the establishment of Toyo Ekco Co., Ltd.

The 1970s

January, 1970

For the purpose of aluminium foil rolling and converting, Sam-A Aluminium Co., Ltd. was established in Korea under a joint venture agreement with Samjin Aluminium Co., Ltd.

May, 197

Toyo Aluminium Foil Products K.K. was established for the purpose of sale and processing of household goods.

April, 1977

All the equipment in Tatsuta Plant, which was closed down, was transferred to Shinio Works.

October, 1978

Aiming to reinforce the sales activity of converted foil in Tokyo area, Gumma Plant (currently Gumma Works) was constructed.





Gumma Plant under construction

Starting ceremony for coloring printer

The 1980s

July, 1982

Alcan-Toyo Europe S.A. (currently Toyal Europe S.A.) was established in France under a joint venture agreement with Aluminium Alcan de France, as a base of production and sale of aluminium powder and paste business in Europe.

December, 1982

Hino Plant, a newly integrated atomized aluminium powder plant, was constructed in Shiga Pref.

January, 1984

The Company established Toyo Aluminium Kosan K.K.

July, 1987

Alcan Toyo America, Inc. (currently Toyal America Inc.) was established in U.S.A. under a joint venture agreement with Alcan Aluminium Corporation, as a base of production and sale of aluminium powder and paste business in North America.







an-Toyo Europe S.A. Alcan Toyo America, Inc.

Hino Plant completion

The **1990s**

August, 1996

Nippon Light Metal Co., Ltd, acquired the Company's 27,090,000 shares owned by Alcan Aluminium Limited.

May, 1999

The Company established Toyo Aluminium Sales K.K.

October, 1999

Nippon Light Metal Co., Ltd. merged the Company, and the Company was dissolved. Toyo Aluminium Sales K.K. took over a part of business from (old) Toyo Aluminium K.K. and renamed to Toyo Aluminium K.K. (hereinafter called as the Company), the Company commenced operation.

The **2000s**

October, 2002

Toyo Aluminium K.K. took over manufacturing division of Aluminium foil, powder and paste from Nippon Light Metal Co., Ltd.

October, 2005

The Company established Toyal Techno-Frontier Corp.

April, 2006

Toyo Ekco Co., Ltd. and Toyo Aluminium Foil Products K.K. merged to form Toyo Aluminium Ekco Products Co., Ltd.



Inaugural meeting of Toyo Aluminiun Ekco Products Co., Ltd.

April, 2007

We have founded Toyal Zhaoqing Co., Ltd., manufacturing and sales company of aluminium paste in Guangdong, China.



Toyal Zhaoqing Co., Ltd

October, 2007

We have made Tokai Aluminium Foil Co., Ltd. a subsidiary of our company, and have taken over the shares thereof from Nippon Light Metal Co., Ltd.

December, 2007

We have taken over the shares of Millennium Gate Technology Co., Ltd. and made it our subsidiary company in order to manufacture colored metallic paints (pigments).

April, 2008

Toyo Aluminium Shoji K.K. has changed its name to Toyo Tokai Aluminum Hanbai K.K. due to acquiring a part of foil converting sales division of Tokai Aluminum Foil Co., Ltd.

December, 2009

We have made Hunan NingXiang JiWeiXin Metal Powder Co., Ltd., which is a manufacturing and sales company of aluminium powder in Hunan, a subsidiary of our company.

The **2010s**

April, 2010

Toyo Aluminium Kosan K.K. merged with and absorbed Kanan Foil Processing K.K. $\,$

pril, 2011

We have made SHOWA ALUMINUM POWDER K.K. a subsidiary of our company.



80th Anniversary Ceremony

April, 2012

SHOWA ALUMINUM POWDER K.K. was merged with us and have become Gose Works (currently Shinjo Works (Gose)).

Millennium Gate Technology Co., Ltd. was merged with us and have become Hirano Plant (currently Shinjo Works (Hirano)).

October, 2012

We have made SUN ALUMINIUM INDUSTRIES, LTD. a subsidiary of our company, and its name has been changed to Toyo Aluminium Chiba K.K.

April, 2016

- Toyo Aluminium Kosan K.K., absorbed Toyo Aluminium Maintenance Limited Company.
- We absorbed Tokai Aluminium Foil Co., Ltd., Toyo Aluminium Chiba K.K. and Toyal Techno-Frontier Corp. and transferred the Household Business of Toyo Aluminium Chiba K.K. to Toyo Aluminium Ekco Products Co., Ltd.

May, 2016

We have founded TOYAL MMP INDIA PRIVATE LIMITED manufacturing and sales company of aluminium paste in the Republic of India.



TOYAL MMP INDIA PVT. LTD

November, 2016

We have founded Kyushu Laboratory (currently New Business Creation Division Kyushu) to create new business based on functional compounds.

March, 2017

We have established a sales company TOYAL (THAILAND) COMPANY LIMITED in the Kingdom of Thailand.

October, 2018

• We acquired shares of Svam Packaging Industries Pvt. Ltd., changed the company name to Svam Toyal Packaging Industries Pvt. Ltd., and made it an equity-method affiliate with the aim of expanding our converted foil products business in India.



Svam Packaging Industries Pvt. Ltd. share acquisition signing ceremony

- We established Yoko-Toyo Metals Co., Ltd. as a joint venture with Guangdong HEC Technology Holding Co., Ltd. with the aim of researching and developing foil for a new aluminium electrolytic capacitor.
- We established Toyo Aluminium (Shanghai) Management Co., Ltd. with the aim of optimizing the business management structure, thoroughly implementing compliance management and strengthening risk management in China.

The **2020s**

July, 2021

We acquired additional shares of Svam Toyal Packaging Industries Pvt. Ltd. and made it a subsidiary.

Outline

Establishment

12 May 1999 (Former Toyo Aluminium was established in 1931)

Paid-In Capital

8,000,000,000 yen

Number of Employees (as of March 31, 2024)

2,558 (Consolidated) 1.477 (Non-consolidated)

Head Office (Osaka)

6-8, Kyutaromachi 3-chome, Chuo-ku, Osaka 541-0056, Japan

Shareholder

Nippon Light Metal Holdings Co., Ltd. 100%

Directors, Statutory Auditors, Officers & Senior Specialists

(as of June 21, 2024)

Akira Tanaka

Koichi Isshiki

Haruo Kitamura

Akira Kitamura

Akihiro Ueda

Marwan Dhamrin

President and Representative Director Kaoru Kusumoto Director, Executive Officer Toshiya Nagata Director (part-time) Yasunori Okamoto Director (part-time) Masahito Saotome Director (part-time) Hiroyuki Matsudaira Director (external) Yusuke Kawamura

Audit & Supervisory Board Member

(full-time)

Audit & Supervisory Board Member (part-time)

Audit & Supervisory Board Member (external)

Audit & Supervisory Board Member

(external)

Vice President Executive Officer Katsumoto Tanaka Senior Managing Executive Officer Masateru Watanabe Managing Executive Officer

Masaki Yamaquchi **Executive Officer** Hideo Ishiguro Executive Officer Hiroshi Matsuoka Executive Officer Tsuyoshi Ariyoshi Executive Officer Masayoshi Tsujino Executive Officer Keita Nagano Yoshiyuki Shinohara Executive Officer Executive Officer Katsura Morioka **Executive Officer** Shougo Arima

Executive Officer

Senior Specialist

Manufacture and sale of aluminium foil, sheet, paste (aluminium paint pigment), powder, alloy powder, high-purity aluminium nitride (ALN) powder, solar cell related products

Term for Settlement of Accounts

31 March

Principal Banks

Sumitomo Mitsui Banking Co. / Sumitomo Mitsui Trust Bank, Limited. / Mizuho Bank, Ltd. / The Bank of Yokohama, Ltd.

Offices & Plants

Osaka Office 6-8, Kyutaromachi 3-chome, Chuo-ku, Osaka, 541-0056, Japan Tel: +81-6-6271-3151

Tokyo Office 6F, Urbannet Uchisaiwaicho Building 1-1-13, Shinbashi,

Minato-ku, Tokyo, 105-0004, Japan

Tel: +81-3-5501-0777

8-1, Aioi-cho 4-chome, Yao-shi, Osaka, 581-0082, Japan Tel: +81-72-993-1511 (Main) Yao Works

4984, Kanbara, Shimizu-ku, Shizuoka-shi, 421-3203, Japan Kanbara Works

Tel: +81-54-385-5101

260, Roppocho, Inage-ku, Chiba-shi, Chiba, 263-0004, Japan Tel: +81-43-422-1231 Chiba Works

3062, Sakaiiyoku, Isesaki-shi, Gumma, 370-0105, Japan Gumma Works

Tel: +81-270-76-2251 (Main)

Chigasaki Works 826, Hagisono, Chigasaki-shi, Kanagawa, 253-0071, Japan

Tel: +81-467-86-1881

Chigasaki Works 1071, Yabata, Chigasaki-shi, Kanagawa, 253-0085, Japan (Yabata)

Tel: +81-467-86-2971

228-1, Shinmachi, Katsuragi-shi, Nara, 639-2127, Japan Shinjo Works

Tel: +81-745-69-3091 (Main)

Shinjo Works 410, Muro, Gose-shi, Nara, 639-2277, Japan (Gose)

Tel: +81-745-62-5151 (Main)

5-24, Kamikita 3-chome, Hirano-ku, Osaka-shi, Osaka, Shinjo Works (Hirano)

547-0001, Japan Tel: +81-6-6795-7707 (Main)

Hino Works 341-14, Oaza Otani Aza Higashiyama, Hino-cho, Gamo-gun,

Shiga, 529-1608, Japan Tel: +81-748-53-1151 (Main)

New Business Creation 3-5, Shikashimmachi, Omuta-Shi, Fukuoka, 837-0907, Japan Division Kyushu Tel: +81-944-58-7051

Group Companies

Domestic Locations

Toyo Aluminium Ekco Products Co., Ltd. Tovo Tokai Aluminium Hanbai K.K.

ALPHAMIC Co., Ltd.

ALP Co, Ltd.

YOKO-TOYO METALS CO., LTD.

Toyo Aluminium Kosan K.K.

 Overseas Locations Toyal Europe S.A.S.U.

Toyal America, Inc. Sam-A Aluminium Co., Ltd.

Toyal Zhaoqing Co., Ltd. Hunan NingXiang JiWeiXin Metal Powder Co., Ltd.

Suzhou Toyo Aluminium Ekco Household Products Co., Ltd. Toyo Aluminium (Shanghai) Management Co., Ltd.

Toyo Aluminium Ekco Trading (Suzhou) Co., Ltd. Toyo Tokai Aluminium Hanbai (Shanghai) Co., Ltd.

TOYAL MMP INDIA PVT. LTD.

Svam Toyal Packaging Industries Pvt. Ltd. TOYAL (THAILAND) Co., Ltd.

Toyo Tokai Aluminium Hanbai K.K., Singapore Branch

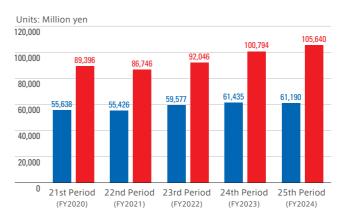
Production Capacity

Foil: 43.000 MT/Year Powder: 5,000 MT/Year Paste: 7,000 MT/Year

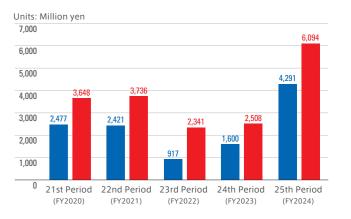
Business Results



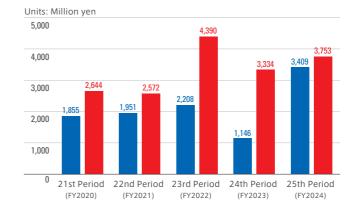
Sales



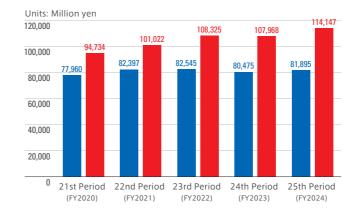
Current profit



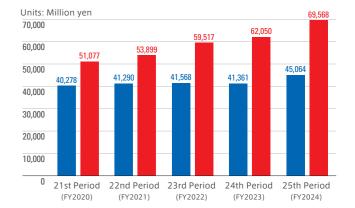




Total of assets



Net assets



toyal | 29 toyal | 30